Objective: To ascertain present practices and procedures in the field of intelligence analyst-to-analyst communications in order to determine whether improvement is required; and, if required, how best to facilitate the exchange between intelligence analysts of substantive information and personal judgment and expertise.

Contributory Information:

What is your present functional assignment specialty?

How long have you been engaged in it?

Are you mostly involved with current intelligence?

estimative intelligence?

basic intelligence?

Is your intelligence product primarily for:

departmental or agency briefing purposes?

departmental or agency estimates or publications?

incorporation in policy papers?

interdepartmental estimates?

NIS?

Is your intelligence product normally coordinated

within your own agency?

with other parts of the intelligence community as well?

Do you have opposite "numbers" within

DIA, CIA, State?

If you do, within what offices of CIA, DIA, State?

Do you know these opposite numbers by name, telephone, room number?

Do you consult these opposite numbers, frequently, infrequently,

not at all?

In what manner does such consultation take place; in committees, informal working group, directly, etc.?

Are these reasons for lack of consultation arising from problems

    of security?

    related to command channels?

    lack of knowledge of capabilities of other agencies?

    internal agency policy?

    press of time?

    distance between analysts and lack of secure communications facilities?

Do you have occasion to need information outside your normal specialty (e.g., political analyst requiring military or economic information)?

If so, do you know how to secure such information, by direct personal request through formal interagency channels?

Would your product be improved if you could have more consultation with other experts in your field?

If so, would such consultation be for the purpose of exchanging personal judgment and expertise? avoiding duplicatory research? securing additional information? assuring that no additional information exists? acquiring information outside your normal field of expertise?

If existing procedures and practices for consultation could be improved, would you feel more confident about the validity of your intelligence product? If not, why not?

What improvements in procedures and practices would seem to you most useful and feasible?

A current Intelligence Community Directory Service?

Rapid means of ascertaining security clearance status
(two way)?

More secure communications facilities between analysts?